

# Snigdha Rashmi

## Project Management

Experienced Project Manager and Delivery Lead with more than 10 years in project management with proven success in Software and Information Technology . Highly organized, methodical and skilled at overseeing daily milestones across high-performance teams. Well-versed in [Agile](#) planning and deployment. Offers strong analytical, planning and organizational skills to manage competing demands of multiple organizational stakeholders, clients and outside vendors.

## Contact

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## Skills

Agile project management ●●●●○

Scrum Master & Sprint Management ●●●●○

Delivery Management ●●●●○

Functional & Business Requirements ●●●●○

Strategic Planning ●●●●○

## Work History

2018-03 -  
Current

### Project Manager

*Novaark Digital Consulting Pvt. Ltd., Hyderabad, Andhra Pradesh*

#### 1. Scrum Master for Customer 360 -Data Analytics for a leading Restaurants' chain-RBI

- o Developed **Project Backlog for 28 Projects** using JIRA
- o Detailed **Planning & Effort Estimation for all 28 projects** using MS-Excel & MS-Project
- o **Revenue impact of \$3Mn** over a duration of 1.5 years
- o **Project Manager - Liberty Mutual Digital Transformation Initiatives**

#### Transformation Initiatives

- o **Leading a team of 7 resources for Transformation Initiatives**
- o **APM** Implementation using New Relic and App Dynamics for 8 applications
- o **Cloud Modernization** - DevOps Assessment, Migration to Cloud for 8 applications
- o **RPA based Automations** for 10 activities across 8 applications
- o **Power BI Dashboards** for Management Reviews
- o Application Validations by **Testing Automation using Selenium**

#### 2. Program Manager & Delivery Lead for Trianz Client - Liberty Mutual Insurance-Hosting solutions

- o Led a team of 41 people with a revenue of \$1.5 Million per annum
- o Single point of Contact for all Client Delivery Requirements
- o Developed and negotiated **an additional biz of \$500K**

Business Process Re-engineering	●●●●○
Software Development Lifecycle	●●●●○
Documentation Management	●●●●○
Waterfall Methodology	●●●●○
Client liaison	●●●●○

## Software

MS-Excel	●●●●○
MS-Project	●●●●○
Atlassian JIRA	●●●●○
Confluence	●●●●○
Power BI	●●●○○
Matlab-Fuzzy Logic and Neural Networks	●●●○○
Dialogflow-AI/ML	●●●○○
Tableau	●●●○○
C,C++,Javascript	●●●○○
SQL	●●●○○

## Languages

English	●●●●○
German	●●○○○

2016-11 -  
2017-06

2015-12 -  
2016-04

in Cloud DevOps

o Leading the **automation efforts** for value-add services on Operation Support using BMC Remedy

**3. Product Manager** for Trianz Product -Concierto ForeSight-an AIOPs product

o Created the FSD & UI Wireframes

**4. Product Manager for Trianz Big Data Testing Framework**

which is being used by 2 clients with revenue generation of over \$1 Million

**5.QA Lead**

o **Leading a team of 7** for Functional & Regression testing of Web, Android , iOS App,Windows Desktop & Macintosh Desktop App for a **Trianz Digital product-Trasers**

**6. Project Manager**

o Responsible for ESS Core Team-Resourcing & Management - **Team size ~50**

## Manager-Products

*Financial Software and Systems , Chennai, Tamil Nadu*

o Developed Overall Product Strategy for the Digital Payment Products' Group

o Led Design, Development and Implementation of Card Management System(**FSS-CMS**)

o Conducted Market Analysis, Benchmarking and Feature development of PoS system Software

o Design & Development of Loyalty Management System (**FSS- iRewards**)

o Contributed to **FSS- Aadhaar Pay – Shortlisted among Asia's Innovative Payment Product**

## Product Manager-Consultant

*Coviam Technologies, Bangalore, Karnataka*

**1. Product Manager for Merchant Application of an Indonesian Ecommerce Business(blibli.com)** with >4000 Merchants & Revenues of \$350 million Increase in GMV (due to MTA) from 58% to 71% (Till WS March 15,2016)

o Developed Product Roadmap for organization

o Created User Stories & Wireframes for **Agile Sprints using Atlassian JIRA to develop MTA-desktop and MTA Android Application**

o Created Trello boards for business status reports



## o **Collaboration with Development, Quality Assurance (Testing Teams) & Business Teams**

- o **Mentored** a team of 2 for Data Analytics (Excel, Statistics & Probability)
- o **Led a team of 3** for design and development of a Testing Product for hiring of candidates

**2015-09 -  
2015-11**

## **Product Manager-Presales**

*GFOI Retail Pvt. Ltd. , Bangalore, Karnataka*

- o Product Enhancement by collaborating with Sales team
- o Management of Digital Marketing (SEO, Social media Advertising)

**2015-06 -  
2015-08**

## **Product Strategist**

*Wisdom Infotech Ltd., Chennai, Tamil Nadu*

- o Launch of Android & iOS based app –AugRay in Indian Market –both online & offline

**2015-03 -  
2015-05**

## **AVP-Vendor Relationship**

*International Education Gateway, Hyderabad, Andhra Pradesh*

- o Design & implementation of a project for determining Profile Score of each student
- o Setting-up the Digital Marketing Team

**2013-06 -  
2015-02**

## **Sr.Strategist**

*Google Inc., Hyderabad, Andhra Pradesh*

### **1. Project Management:**

- o **Design, configuration & Launch of a Product - GeoATS** (a Time Management System) across 5 vendor partners and >310 agents
- o Data from GeoATS (**~99% accuracy**) being used for **Invoicing and Billing (100% accuracy)**, better HC forecasting and schedule adherence - **Zero self-reporting** by Vendors on SLAs

### **2. Vendor Relationship PMO:**

- o **Created Project Outline, objectives, scheduling of activities, resource estimation, Risks, Contingency Plans** for both business & engineering team
- o **Driving better compliance** by tracking Productivity and Capacity Utilization to exceed Operational SLAs

Creation, implementation & management of Contracts with **5 Vendors**

- o **In-house software product {GeoATS} Development-Engg. resources -3 implemented for >300 headcount**
- o **Received Gold Award for excellence** in Product Management, Project Management & Implementation of GeoATS

### **3. Operations Manager(EMEA), Ads Review Operations**

- o Responsible for driving ARO goals (**100% in in EMEA region for 32 + languages;**
- o **10 more languages added (EMEA as a market covers ads in 42 languages across 22 formats with total incoming volumes of 300,000 on an avg/week).**
- o **Revenue Impact of approx. \$300 Million/week**
- o **My team hit 100% TAT (in for the largest markets: Dach(German) & French**
- o **Successfully led a team of 13 people and managed Stakeholders in EMEA region**
- o **Created Stakeholder Engagement Model and a Performance Appraisal Model for the team**
- o **Reporting - Web based data analysis using internal dashboards**
- o **Forecasting of incoming volumes for business requirements**

**2007-07 -  
2011-05**

## **Assistant System Engineer**

*Tata Consultancy Services, NOIDA, Uttar Pradesh*

### **1. Analyst (IT Strategy, Solutions Architecture)**

- o Contributed to defining and alignment of IT Strategy with Business Strategy in collaboration with the CIO of client organization

§ **Application Portfolio Analysis** of 200+ applications across 72 evaluation Parameters and Total Cost of Ownership

§ Recommended deprecation of 50 applications using AHP algorithm, leading to approximate savings of ~100 FTE hours

§ **Business Process Re-engineering -**

· **IT integration of 2 Intel Manufacturing Units in** collaboration with 12 teams situated across 5 countries: USA, India, Israel, Philippines and Switzerland

- **Technical & Information Flow Testing of Network Infrastructure using Hermes and Citrix**
- o **Business Process Modeling:** Designed and validated Business Process Models for IT (273 applications, 50+Processes)
- o **Supply Chain Management** for Order to Cash, procure to Pay, Design to Deploy cycles
- o Implementation of Content Management Systems –Protégé & Drupal
- o **Usage of ARIS reduced the time to design Business processes by 67%.**
- o Analysis and recommendations for software acquisition
- o **Awarded Certificate for Commitment to Excellence**

## Education

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**2011-06 -  
2013-03**

### **MBA: General Management**

*Indian Institute Of Management - Ahmedabad*

- CGPA :2.89/4.33
- Specializations pursued : Management of Software Projects & Enterprises,Software Development and Information Systems for Management,Business Strategy
- Awarded **Industrial Scholarship** for Academic Performance in 2nd Year

**2003-08 -  
2007-05**

### **B.Tech: Electronics & Communications Engineering**

*Vellore Institute Of Technology - Vellore*

- o CGPA: 9.03/10 (First Division with Distinction)
- o Awarded Merit Scholarship for all the 3 academic years 2004-2005,2005-2006 & 2006-2007
- o Awarded for 100% attendance in my 7th Semester
- o **Published an International Paper “Automated Diagnosis of Early Alzheimer’s disease using Fuzzy Neural Network” at 4th European Conference of the International Federation for Medical and Biological Engineering.**

## Accomplishments

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1. **Gold award winner** at Google Inc. for creation & Implementation of Geo-ATS- an Internal Google Product
2. Awarded **Industrial Scholarship** at Indian Institute of Management,Ahmedabad for excellent academic performance
3. **Published an International Paper** “Automated Diagnosis of Early Alzheimer's disease using Fuzzy Neural Network” at 4th European Conference of the International Federation for Medical and Biological Engineering.

## Certifications

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<b>2017-09</b>	Agile Scrum Master
<b>2017-09</b>	Atlassian JIRA
<b>2021-01</b>	PMP Training 2021
<b>2021-01</b>	Data Analytics Training - 2021
<b>2019-01</b>	Moving to the Cloud