

PRIYANKA KUMARI

PROJECT PLANNING / MANAGEMENT / CONTROLLER



Targeting senior roles in **Project Management, Control & Coordination / Operations Management** with an organization of repute in the **Construction / Power / Electrical Equipment Manufacturing** industry.

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Profile Summary

- BE in **Electrical & Electronics Engineering**, and **Certified Internal Auditor ISO 9001:2015**, offering **9.8 years** of experience in **leading, managing**, supervising, & executing PAN India power & electrical projects. Rich exposure in **building strategies** to fit organizational vision, focus teams on achievement of key objectives/ milestones and proactive leadership for goal set and achievement of vision for project success. Proficient in dealing with multiple stakeholders throughout the project lifecycle while managing priorities such as time, budget/ cost and resources. **Experienced in turning around underperforming projects**, facilitating successful change in projects and building credibility in team. **Project controller**. Expertise in preparing & reviewing Project Cost Estimate & monthly Job Cost Reports to check whether the original cost estimate of the project is in line with the expenditure as per the project plans & rectifying the same during deviations and thus improving project margins.
- Excellence in:
 - Preparation of **Management Information System reports**
 - Preparation of **L2 Schedule, Project Implementation & Control Tools**
 - Preparation of **Quality Reports**
- An effective **communicator** with excellent **relationship building & interpersonal skills** coupled with strong **analytical, problem-solving, and organizational capabilities**
- Worked with prestigious clients like **PGCIL, WBSEDCL, BSPHCL, BESCO, OPTCL, KSEB, Hyosung**, and with over 50 vendors such as **Philips, CGL, ABB, Raychem, 3M, Apar, Torrent, Dynamic Cables, Lumino Industries, Kanohar**, and so on

Notable Accomplishments Across The Career

- Executed the strategic planning of **3 BESCO projects** with total worth of **INR 531 Cr.**
- Expertise in managing various project related activities involving strategic **planning, coordination, execution & management** in tune with the core business objectives
- Expedited the final closing of 12 pending Projects by effective Contracts Management
- Acted as a **Project Coordinator** of **RGVY 4 packages** for Rural Electrification, with a project value of **INR 612 Crores**, spread over **4 districts of West Bengal**
- Worked as **Senior Engineer – Operations**, on projects with total worth of **INR 359 Cr**
- Improved the **gain margin of supplies in project by 10%** w.r.t ACE with negotiation skills
- Prepared & Implemented tool to indicate lag in customer billing WRT physical progress & streamlined the billing process to **reduce the working capital**
- Improved the cash flow for approx. 30 projects under Utility Power Distribution Segment of Kolkata cluster and **reduced the AWC by 131% Y-o-Y**
- Reduced the Cash Conversion Cycle by 14 days** by streamlining the invoicing & taxation procedures, and ensuring submission of bank guarantees
- Prepared & Implemented **tool and dashboards** to indicate project physical and financial progress status
- Innovation & implementation of new methods for **time & cost saving of Project.**
- Ensured zero customer complaint** in BESCO jobs & received various customer satisfaction reports with satisfaction percentage more than 95% as Planning In-charge
- Implemented various google sheets for online **tracking of materials, progress, collection, reconciliation** and so on
- Streamlined various process & checklist to ensure **zero wastage of cables** during HDD
- Conducted various internal audits and streamlined the process and improved compliances
- Trained & Developed 7 sub ordinates to perform site planning activity independently during 5 years in planning

Core Competencies

Project Management

Strategic Planning

Resource Planning

Vendor/Manpower Management

Operations Management

Contracts Management

Client Relationship Management

Risk Management

MIS Reporting & Documentation

Team Building / Supporting

Negotiations

Audits & Inspections

Liaison & Coordination

Progress Monitoring

Soft Skills

Leadership

Result Oriented

Time Management

Conflict Management

Effective Communicator

Collaborator

Delegation

Innovator

Adaptive

Creative

Certification

- Certified QMS Internal Auditor ISO 9001:2015
- Certification in LeadPro Simulation – Business Acumen and Decision Making
- Certification in LeadPro Simulation – Stepping Into Leadership Role



Professional Experience



L&T Constructions (ECC Division)

Jul'11-Present

Roles & Responsibilities:

- Spearheading entire gamut of tasks right from **site mobilization, planning, monitoring, controlling** phases of project lifecycle to overall inter-discipline **coordination**, administration, and **resource planning** for project execution, successful completion & handing over
- Steering the successful roll-out of project operations entailing **defining scope, setting timelines, analyzing requirements, prioritizing tasks and identifying dependencies** as per preset budgets
- **Monitoring** physical & financial progress so that targets are achieved as per Benchmark
- Implementing operational techniques for **reduction in cycle time** & identification of improvement opportunities and **cost reduction measures** to achieve substantial reduction in project expenditure
- Preparation & monitoring of project schedules **look ahead & Catch up plans** to ensure completion of project within time frame.
- **Materials & labor management** (more than 70 nos. Subcontractors with a workforce of 250 plus) for achieving progress as per L2 schedule.
- Managing good **relation & Coordination with key stake holders**, L&T Head quarter Team, project site team, vendors, sub contractors to ensure smooth operation & Completion of project
- Performing **risk management**, identifying and responding to potential issues throughout the life of the project to minimize potential negative impacts and help ensure the safety of the workers.
- Streamlined invoicing, taxation, insurance, and bank-guarantee submission procedures by close coordination with client and L&T's indirect taxation department **and reduced the Cash Conversion Cycle effectively by 14 days.**
- Preparation & finalization of **Project Quality Plan & Quality objective** as per project requirement.
- Conducting **internal audits** at the project sites to assess compliance of the quality norms of the organization
- Supervising the scope of construction activities including **providing technical inputs for methodologies** of construction & coordinating with site management activities
- Execution **progress expeditor** for 31 projects (3500 Cr) spread over Uttar Pradesh, West Bengal, Odisha, Karnataka & Kerala states under RGGVY, BRGF, RAPDRP, OPTCL, ODSSP Phase II & III scheme. KSEB, BESCO etc.
- Detail **analysis & reviewing JCR** for 28(3000 Cr) Projects & finding out the loop holes for cost drains & Margin drop.
- Cash flow monitoring for about 31 projects (3500 Cr) under Utility Power Distribution segment of Kolkata Cluster & brought down the **AWC by 131% Y-o-Y.**
- **Project coordinator** of RGGVY 4 packages for Rural Electrification (Project Value- Rs. 612 Cr) spread over 4 districts of West Bengal.
- Successfully **closed the punch points** & closed the long pending jobs in all respects
- **Project coordinator** from initial site mobilization to commissioning of projects like PGCIL 765 kV Dharamjaygarh package (Project Value- Rs. 134.8 Cr.), PGCIL Rangpo package (Project Value- Rs.78 Cr.), BSPTCL Karbigahia 132 kV Substations package (Project Value- Rs. 56 Cr.), Chapara Rail Wheel casting Plant (Project Value-Rs. 90 Cr.) etc.
- Facilitated **coordination** between client, Internal Engineering Design Team, Project Site & Vendors for Electrical drawings & design approval from client, ensure timely supply of materials as per specification of the client.
- Undertook **Supply Chain management**, procurement, Job cost report preparation, Technical evaluation of Electrical equipment, Cost reduction during project execution, managing cash flows & progress of project.
- Conducted **inspection** of electrical & mechanical project items with third party inspection agency and Client.

Education & Credentials

BE (Electrical & Electronics) from Bapuji Institute of Engg & Tech, Davengere, (VTU), with **74%**, in 2011

Intermediate from Patna Women's College, Patna (Patna University), with **65%**, in 2006

High School from Patna Central School, Patna (CBSE), with **92%**, in 2004

ANNEXURE

Professional Projects

As Manager – Planning Manager (Mar-17 to Present) :

- Projects worked on:
 - Integrated Power Development Scheme (IPDS) in Bengaluru Metropolitan Area Zone (BMAZ), worth 196 Crores
 - OH TO UG Conversion in Hebbal Division for BESCO Bengaluru North Circle, BMAZ (North) Worth 223 Cr.
 - OH TO UG Conversion in Malleswaram for BESCO Bengaluru North Circle, BMAZ (North) Worth – 109 Cr.

As Assistant Manager – Project Controller (Jan-16 to Mar-17) :

- Worked as Project Controller for **31 projects** spread over South & East India
 - Uttar Pradesh, West Bengal, Odisha, Karnataka & Kerala under RGGVY, BRGF, RAPDRP, OPTCL, ODSSP Phase II & III scheme, KSEB, BESCO and so on.
- Conducted detailed analysis & reviewed the JCR for **28 Projects**, found the loopholes for cost drains & margin drop, and rectified the same; helped in improving margins by minimum 2 percentage in each job

As Assistant Manager – Project Management (Jan-15 to Dec-15) :

- Worked as an Execution Progress Expeditor for **17 projects** spread over –
 - West Bengal & Odisha under RGGVY, BRGF, RAPDRP, ODSSP Phase II scheme and so on
- Monitored the cash flow for approx. 30 projects under Utility Power Distribution Segment of Kolkata cluster and **reduced the AWC by 131% Y-o-Y – im-proved the cash flow projects**
- Acted as a Project Coordinator of RGGVY 4 packages for Rural Electrification, with a project value of **Rs. 612 Cr.**, spread over 4 districts of West Bengal (50 projects)

As Senior Engineer – Operations (July-11 to Dec-14) :

- Projects worked on:
 - PGCIL 765 kV Dharamjaygarh Package (Value - Rs. **134.8 Cr.**)
 - PGCIL Rangpo Package (Value - Rs. **78 Cr.**)
 - BSPTCL Karbigahia 132 KV Substations Package (Value - Rs. **56 Cr.**)
 - Chhapra Rail Wheel Casting Plant (Value - Rs. **90 Cr.**)

